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PAGE 1 OF 7

HQDA EXORD 071-25 EVALUATION OF BARRACKS SECURITY UPGRADES

Originator: HQDA AOC DAMO ODO OPS AND CONT PLANS WASHINGTON DC

TOR: 01/10/2025 16:32:57

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Prec: Priority

DAC: General

ARLINGTON NATIONAL CEMETERY ARLINGTON VA, ARNG NGB COMOPS ARLINGTON VA, ARNG NGB J3 JOC WASHINGTON DC, ARNGRC ARLINGTON VA, ARNGRC WATCH ARLINGTON VA, CDR 5 ARMY NORTH AOC FT SAM HOUSTON TX, CDR ARMY FUTURES COMMAND AUSTIN TX, CDR ATEC ABERDEEN PROVING GROUND MD, CDR FORSCOM DCS G3 CENTRAL TASKING DIV FT LIBERTY NC, CDR FORSCOM DCS G3 CURRENT OPS FT LIBERTY NC, CDR FORSCOM DCS G3 WATCH OFFICER FT LIBERTY NC, CDR MDW J3 FT MCNAIR DC, CDR MDW JFHQ-NCR FT MCNAIR DC, CDR NETCOM 9THSC FT HUACHUCA AZ, CDR TRADOC CG FT EUSTIS VA, CDR TRADOC DCS G-3-5-7 OPNS CTR FT EUSTIS VA, CDR USAR NORTH FT SAM HOUSTON TX, CDR USARCENT SHAW AFB SC, CDR USAREUR-AF WIESBADEN GE, CDR USASOC COMMAND CENTER FT LIBERTY NC, CDR USASOC FT LIBERTY NC, CDR USASOC FT LIBERTY NC, CDR3RD ARMY USARCENT WATCH OFFICER SHAW AFB SC, CDRAMC REDSTONE ARSENAL AL, CDRFORSCOM FT LIBERTY NC, CDRHRC G3 DCSOPS FT KNOX KY, CDRINSCOM FT BELVOIR VA, CDRINSCOM FT BELVOIR VA, CDRINCOMIIOC FT BELVOIR VA, CDRINCOMIIOC FT BELVOIR VA, CDRMDW WASHINGTON DC, CDRUSACE WASHINGTON DC, CDRUSACIDC FT BELVOIR VA, CDRUSAEIGHT G3 CUOPS SEOUL KOR, CDRUSAEIGHT SEOUL KOR, CDRUSAMEDCOM FT SAM HOUSTON TX, CDRUSARC G33 READ FT LIBERTY NC, CDRUSARCYBER WATCH OFFICER FT EISENHOWER GA, CDRUSAREC FT KNOX KY, CDRUSARPAC CG FT SHAFTER HI, CDRUSARPAC FT SHAFTER HI, COMDT USAWC CARLISLE BARRACKS PA, HQ IMCOM FT SAM HOUSTON TX, HQ SDDC CMD GROUP SCOTT AFB IL, HQ SDDC OPS MSG CNTR SCOTT AFB IL, HQ USARSO FT SAM HOUSTON TX, HQ USARSO G3 FT SAM HOUSTON TX, HQDA ARMY STAFF WASHINGTON DC, HQDA CSA WASHINGTON DC, HQDA EXEC OFFICE WASHINGTON DC, HQDA IMCOM OPS DIV WASHINGTON DC, HQDA SEC ARMY WASHINGTON DC, HQDA SECRETARIAT WASHINGTON DC, HQDA SURG GEN WASHINGTON DC, MEDCOM HQ EOC FT SAM HOUSTON TX, NETCOM G3 CURRENT OPS FT HUACHUCA AZ, NGB WASHINGTON DC, SMDC ARSTRAT CG ARLINGTON VA, SMDC ARSTRAT G3 ARLINGTON VA, SUPERINTENDENT USMA WEST POINT NY, SURGEON GEN FALLS CHURCH VA, USAR AROC FT LIBERTY NC, USAR CMD GRP FT LIBERTY NC, USAR DCS G33 OPERATIONS FT LIBERTY NC, USARCENT G3 FWD, USARPAC COMMAND CENTER FT SHAFTER HI

To: CDRUSAEIGHT G3 CUOPS SEOUL KOR, CDRUSAEIGHT SEOUL KOR, CDRUSAMEDCOM FT SAM HOUSTON TX, CDRUSARC G33 READ FT LIBERTY NC, CDRUSARCYBER WATCH OFFICER FT EISENHOWER GA, CDRUSAREC FT KNOX KY, CDRUSARPAC CG FT SHAFTER HI, CDRUSARPAC FT SHAFTER HI, COMDT USAWC CARLISLE BARRACKS PA, HQ IMCOM FT SAM HOUSTON TX, HQ SDDC CMD GROUP SCOTT AFB IL, HQ SDDC OPS MSG CNTR SCOTT AFB IL, HQ USARSO FT SAM HOUSTON TX, HQ USARSO G3 FT SAM HOUSTON TX, HQDA ARMY STAFF WASHINGTON DC, HQDA CSA WASHINGTON DC, HQDA EXEC OFFICE WASHINGTON DC, HQDA IMCOM OPS DIV WASHINGTON DC, HQDA SEC ARMY WASHINGTON DC, HQDA SECRETARIAT WASHINGTON DC, HQDA SURG GEN WASHINGTON DC, MEDCOM HQ EOC FT SAM HOUSTON TX, NETCOM G3 CURRENT OPS FT HUACHUCA AZ, NGB WASHINGTON DC, SMDC ARSTRAT CG ARLINGTON VA, SMDC ARSTRAT G3 ARLINGTON VA, SUPERINTENDENT USMA WEST POINT NY, SURGEON GEN FALLS CHURCH VA, USAR AROC FT LIBERTY NC, USAR CMD GRP FT LIBERTY NC, USAR DCS G33 OPERATIONS FT LIBERTY NC, USARCENT G3 FWD, USARPAC COMMAND CENTER FT SHAFTER HI

CC: HQDA AOC DAMO ODO OPS AND CONT PLANS WASHINGTON DC, HQDA AOC G3 DAMO CAT OPSWATCH WASHINGTON DC, HQDA AOC G3 DAMO OD DIR OPS READ AND MOB WASHINGTON DC

Attachments: HQDA EXORD 071-25 - Annex A - Key Evaluation Support Activities.docx, HQDA EXORD 071-25 - Annex B - Data Collections and Requirements.docx

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RUIAAAA/CDR ATEC ABERDEEN PROVING GROUND MD
RUIAAAA/CDR FORSCOM DCS G3 CENTRAL TASKING DIV FT LIBERTY NC
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RUIAAAA/CDR USARCENT SHAW AFB SC
RUIAAAA/CDR USAREUR-AF WIESBADEN GE

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PAGE 2 OF 7

RUIAAAA/CDR USASOC COMMAND CENTER FT LIBERTY NC
RUIAAAA/CDR USASOC FT LIBERTY NC
RUIAAAA/CDR USASOC FT LIBERTY NC
RUIAAAA/CDR3RD ARMY USARCENT WATCH OFFICER SHAW AFB SC
RUIAAAA/CDRAMC REDSTONE ARSENAL AL
RUIAAAA/CDRFORSCOM FT LIBERTY NC
RUIAAAA/CDRHRC G3 DCSOPS FT KNOX KY
RUIAAAA/CDRINSCOM FT BELVOIR VA
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RUIAAAA/CDRINSCOMIOC FT BELVOIR VA
RUEPINF/CDRINSCOMIOC FT BELVOIR VA
RUIAAAA/CDRMDW WASHINGTON DC
RUIAAAA/CDRUSACE WASHINGTON DC
RUIAAAA/CDRUSACIDC FT BELVOIR VA
RUIAAAA/CDRUSAEIGHT G3 CUOPS SEOUL KOR
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RUIAAAA/CDRUSARCYBER WATCH OFFICER FT EISENHOWER GA
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RUIAAAA/CDRUSARPAC CG FT SHAFTER HI
RUIAAAA/CDRUSARPAC FT SHAFTER HI
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RUIAAAA/HQ IMCOM FT SAM HOUSTON TX
RUIAAAA/HQ SDDC CMD GROUP SCOTT AFB IL
RUIAAAA/HQ SDDC OPS MSG CNTR SCOTT AFB IL
RUIAAAA/HQ USARSO FT SAM HOUSTON TX
RUIAAAA/HQ USARSO G3 FT SAM HOUSTON TX
RUEADWD/HQDA ARMY STAFF WASHINGTON DC
RUEADWD/HQDA CSA WASHINGTON DC
RUEADWD/HQDA EXEC OFFICE WASHINGTON DC
RUEADWD/HQDA IMCOM OPS DIV WASHINGTON DC
RUEADWD/HQDA SEC ARMY WASHINGTON DC
RUEADWD/HQDA SECRETARIAT WASHINGTON DC
RUEADWD/HQDA SURG GEN WASHINGTON DC
RUIAAAA/MEDCOM HQ EOC FT SAM HOUSTON TX
RUIAAAA/NETCOM G3 CURRENT OPS FT HUACHUCA AZ
RUIAAAA/NGB WASHINGTON DC
RUIAAAA/SMDC ARSTRAT CG ARLINGTON VA
RUIAAAA/SMDC ARSTRAT G3 ARLINGTON VA
RUIAAAA/SUPERINTENDENT USMA WEST POINT NY
RUIAAAA/SURGEON GEN FALLS CHURCH VA
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SUBJ/HQDA EXORD 071-25 EVALUATION OF BARRACKS SECURITY UPGRADES
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SUBJECT: (U) HQDA EXORD 071-25 EVALUATION OF BARRACKS SECURITY UPGRADES, WITH OR WITHOUT A COORDINATED COMMUNICATION PLAN, AS A PREVENTION STRATEGY FOR HARMFUL BEHAVIORS//

(U) REFERENCES.

REF//A/ (U) PREVENTION PLAN OF ACTION 2.0, 2022-2024//

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UNCLAS

PAGE 3 OF 7

REF//B/ (U) DOD INSTRUCTION 6400.09. DOD POLICY ON INTEGRATED
PRIMARY
PREVENTION OF SELF-DIRECTED HARM AND PROHIBITED ABUSE OF HARM//
REF//C/ (U) DOD INSTRUCTION 6400.11. DOD INTEGRATED PRIMARY
PREVENTION POLICY FOR PREVENTION WORKFORCE AND LEADERS//
REF//D/ (U) DODI INSTRUCTION 3216.02. PROTECTION OF HUMAN SUBJECTS
AND ADHERENCE TO ETHICAL STANDARDS IN DOD-CONDUCTED AND -SUPPORTED
RESEARCH//

1. (U) SITUATION.

1.A. (U) IN LATE FISCAL YEAR (FY) 2023, SELECT ARMY INSTALLATIONS
RECEIVED INDEPENDENT REVIEW COMMISSION REPORT ON SEXUAL ASSAULT IN
THE
MILITARY (IRC-SAM) FUNDS. THE FUNDS WERE ALLOCATED TO VARIOUS
BARRACKS AND BUILDING INITIATIVES, INCLUDING SECURITY UPGRADES. IRC-
SAM FUNDS SHOULD BE USED FOR RESEARCH-BASED PREVENTION ACTIVITIES
THAT
ARE EVALUATED, "TO ENSURE THAT THE PREVENTION APPROACH DECREASES
HARMFUL BEHAVIORS OR ASSOCIATED RISK FACTORS AND IS FEASIBLE FOR THE
MILITARY ENVIRONMENT" (REF A, P.18).

1.B. (U) HQDA DCS G-9, DIRECTORATE OF PREVENTION, RESILIENCE, AND
READINESS (DPRR) IS PARTNERING WITH DOD OFFICE OF FORCE RESILIENCY,
OFFICE OF COMMAND CLIMATE AND WELL-BEING INTEGRATION (OCCWI), WITH
CONTRACT SUPPORT FROM NORC AT THE UNIVERSITY OF CHICAGO, ON AN OCCWI-
SPONSORED EVALUATION OF THE IMPACT OF BARRACKS SECURITY UPGRADES AND
A
COORDINATED COMMUNICATION PLAN ABOUT THE UPGRADES. NORC IS EXECUTING
THE EVALUATION, WHICH IS ONLY OCCURRING WITHIN THE ARMY. SINCE LATE
FY23, DPRR AND OCCWI HAVE MET TO PLAN THIS EVALUATION AND ENGAGED
WITH
DEPARTMENT OF PUBLIC WORKS AND PREVENTION PERSONNEL AT SELECT ARMY
INSTALLATIONS TO IDENTIFY LOCATIONS TO PARTICIPATE. THOSE LOCATIONS
ARE FORT BLISS, FORT MOORE, FORT SILL, AND FORT STEWART. FORTS SILL
AND STEWART RECEIVED IRC-SAM FUNDS FOR BARRACKS SECURITY UPGRADES.
FORTS MOORE AND BLISS DID NOT RECEIVE IRC-SAM FUNDS FOR BARRACKS
SECURITY UPGRADES AND WILL PARTICIPATE IN THE EVALUATION AS
COMPARISON
LOCATIONS.

1.C. (U) THIS EVALUATION WILL REQUIRE COORDINATION BETWEEN
PARTICIPATING INSTALLATIONS, DPRR, AND OCCWI FROM THE RECEIPT OF THIS
ORDER THROUGH FY26. EVALUATION PLANNING WILL CONTINUE UPON RECEIPT
OF
THIS ORDER. SUBJECT TO APPROPRIATE APPROVALS, EXECUTION, TO INCLUDE
DATA COLLECTION, IS PLANNED TO OCCUR BETWEEN MAY 2025 AND SEPTEMBER
2025. AT ONE INSTALLATION (FORT SILL), OCCWI WILL PROVIDE
IMPLEMENTATION SUPPORT FOR A COORDINATED COMMUNICATION STRATEGY ABOUT

THE BARRACKS SECURITY UPGRADES AND IMPLEMENTATION OF THE STRATEGY
WILL
BE ASSESSED. AT ALL FOUR INSTALLATIONS (FORTS STEWART, SILL, BLISS,
AND MOORE), ~300 E1-E5 SOLDIERS LIVING IN THE NORC PRE SELECTED
BARRACKS COMPLETE A VOLUNTARY SURVEY ABOUT THEIR EXPERIENCES AND
PERCEPTIONS OF SEXUAL AND NON-SEXUAL CRIME IN THE BARRACKS, FEAR OF
SEXUAL AND NONSEXUAL CRIMES IN THE BARRACKS, TRUST IN LEADERSHIP TO
KEEP SOLDIERS SAFE IN THE BARRACKS, AND RELATED RISK AND PROTECTIVE
FACTORS. AT ALL INSTALLATIONS (FORTS SILL, STEWART, BLISS, AND
MOORE), ~10 SOLDIERS AND ~5 INSTALLATION LEADERS COMPLETE VOLUNTARY

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INTERVIEWS ON TOPICS SIMILAR TO THOSE IN THE SURVEY.

1.D. (U) EXECUTION OF SURVEYS AND INTERVIEWS SHALL ONLY PROCEED ONCE THE ARMY HUMAN PROTECTIONS OFFICE CONCURS WITH DETERMINATIONS MADE BY THE DOD COMPONENT OFFICE OF HUMAN RESEARCH PROTECTION AND ONCE THE EVALUATION RECEIVES APPROVALS FROM THE OFFICE OF MANAGEMENT AND BUDGET, AS REQUIRED (REF D).

1.E. (U) FURTHER DETAILS TO START EXECUTION OF THIS EVALUATION WILL BE PROVIDED IN FUTURE FRAGMENTARY ORDERS (FRAGOS).

2. (U) **MISSION.** THE ARMY SUPPORTS PLANNING AND EXECUTION OF THIS EVALUATION TO IMPROVE UNDERSTANDING OF HOW BARRACKS SECURITY UPGRADES AND COMMUNICATIONS THEREOF IMPACT HARMFUL BEHAVIORS AND RELATED FACTORS.

3. (U) EXECUTION.

3.A. (U) INTENT. THE ARMY GENERATES RIGOROUS EVALUATIONS OF ITS PREVENTION ACTIVITIES AND USES FINDINGS TO INFORM DECISIONS ON PREVENTION STRATEGIES FOR HARMFUL BEHAVIORS.

3.B. (U) CONCEPT OF OPERATIONS. THIS EVALUATION WILL GENERATE INFORMATION ABOUT THE IMPACTS OF A CURRENTLY FUNDED PREVENTION ACTIVITY. IT IS NOT AN INSPECTION. THIS EVALUATION WILL ASSESS BARRACKS SECURITY UPGRADES, WITH OR WITHOUT A COORDINATED COMMUNICATION PLAN, AS A PREVENTION STRATEGY FOR HARMFUL BEHAVIORS. DATA WILL BE GATHERED ON THE OCCURRENCE AND PERCEPTIONS OF SEXUAL AND

NON-SEXUAL CRIME IN THE BARRACKS, TRUST IN LEADERSHIP TO KEEP SOLDIERS SAFE IN THE BARRACKS, AND RELATED RISK AND PROTECTIVE FACTORS. THESE

DATA WILL BE COLLECTED FROM SOLDIERS USING A VOLUNTARY SURVEY COLLECTED AFTER IMPLEMENTATION OF BARRACKS SECURITY UPGRADES AND THE COMMUNICATION PLAN, AS WELL AS USING VOLUNTARY INTERVIEWS CONDUCTED AFTER IMPLEMENTATION. SURVEY DATA COLLECTION IS PLANNED FOR MAY 2025

THROUGH JUNE 2025. INTERVIEW DATA COLLECTION IS PLANNED FOR JULY 2025

THROUGH SEPTEMBER 2025. A TABLE DEPICTING DATA COLLECTIONS AND REQUIREMENTS IS ENCLOSED AS AN ATTACHMENT TO THIS ORDER.

3.B.1. (U) THIS EVALUATION WILL USE A THREE-GROUP DESIGN. GROUP 1 WILL INCLUDE ONE INSTALLATION IMPLEMENTING UPGRADED BARRACKS DOOR LOCKS. GROUP 2 WILL INCLUDE THE SAME BARRACKS DOOR LOCK UPGRADES AS GROUP 1 AND ALSO A COORDINATED COMMUNICATION PLAN TO ANNOUNCE THE UPGRADES TO SOLDIERS. GROUP 3 WILL SERVE AS A COMPARISON CONDITION AND WILL INCLUDE TWO INSTALLATIONS WHO ARE NOT IMPLEMENTING BARRACKS DOOR LOCK UPGRADES OR A COORDINATED COMMUNICATION PLAN.

3.B.2. (U) THIS EVALUATION WILL ANSWER FIVE MAIN QUESTIONS. **FIRST**, WHAT IS THE IMPACT OF THE BARRACKS SECURITY UPGRADES WITHOUT A COORDINATED COMMUNICATION PLAN (GROUP 1) OR WITH A COORDINATED COMMUNICATION PLAN (GROUP 2) ON THE OCCURRENCE OF SEXUAL AND NON-SEXUAL CRIME IN THE BARRACKS, FEAR OF SEXUAL AND NONSEXUAL CRIMES IN THE BARRACKS, RELATIVE TO A COMPARISON CONDITION (GROUP 3)? **SECOND**, WHAT IS THE IMPACT OF THE BARRACKS SECURITY UPGRADES WITHOUT A COORDINATED COMMUNICATION PLAN (GROUP 1) OR WITH A COORDINATED

UNCLAS

PAGE 5 OF 7

COMMUNICATION PLAN (GROUP 2) ON SOLDERS' PERCEPTION OF LEADER SUPPORT

AND TRUST IN LEADERSHIP TO KEEP THEM SAFE, RELATIVE TO A COMPARISON CONDITION (GROUP 3)? **THIRD**, TO WHAT EXTENT WERE THE BARRACKS SECURITY UPGRADES (GROUPS 1 AND 2) AND COORDINATED COMMUNICATION PLAN (GROUP 2) IMPLEMENTED WITH FIDELITY TO THE PLANNED INTERVENTION? **FOURTH**, WHAT WAS THE EXPERIENCE OF SOLDIERS RECEIVING THE DIFFERENT INTERVENTIONS?

AND **FIFTH**, WHAT WAS THE RETURN ON INVESTMENT/BENEFIT (E.G., LOWER CRIME AND FEAR OF CRIME) RELATIVE TO THE COSTS IN DOLLARS OF THE INTERVENTION (AS IMPLEMENTED IN GROUPS 1 AND 2)?

3.B.3. (U) SELECT ACOMS SUPPORT PLANNING EFFORTS FOR THIS EVALUATION.

EVALUATION PLANNING AND COORDINATION BETWEEN DPRR/OCCWI AND EACH PARTICIPATING LOCATION WILL BE LED BY AN INSTALLATION REPRESENTATIVE SELECTED BY THE INSTALLATION SENIOR COMMANDER. THE INSTALLATION REPRESENTATIVE WILL BE SELECTED FROM A PREVENTION PROGRAM THAT WORKS CLOSELY WITH THE INSTALLATION'S SENIOR COMMANDER (FOR EXAMPLE, PERSONNEL FROM THE INTEGRATED PREVENTION ADVISORY GROUP, COMMUNITY READINESS AND RESILIENCY INTEGRATORS, OR PERSONNEL FROM THE SEXUAL HARASSMENT/ASSAULT RESPONSE AND PREVENTION PROGRAM).

3.B.4. (U) KEY EVALUATION SUPPORT ACTIVITIES FOR INSTALLATION REPRESENTATIVES ARE ENCLOSED AS AN ATTACHMENT TO THIS ORDER.

3.C. (U) TASKS TO ARMY STAFF, SUBORDINATE ORGANIZATIONS, AND OTHER SUPPORTING AGENCIES

3.C.1. (U) HQDA DCS G-9.

3.C.1.A. (U) THE INTEGRATED PREVENTION DIVISION (IPD) IS THE LEAD ORGANIZATION WITHIN DPRR COLLABORATING ON THIS OCCWI-SPONSORED EVALUATION. IPD WILL COLLABORATE WITH OCCWI ON THE EVALUATION DESIGN; SUPPORT COMMUNICATIONS AND COLLABORATION WITH ARMY ORGANIZATIONS; PROVIDE INFORMATION AND GUIDANCE FOR OCCWI TO UNDERSTAND THE BACKGROUND OF THE PLANNED PREVENTION ACTIVITIES; COORDINATE IMPLEMENTATION OF DATA COLLECTION AND ENSURE PROTOCOLS COMPLY WITH ARMY REQUIREMENTS; PROVIDE FEEDBACK ON THE COORDINATED COMMUNICATION PLAN AND ITS IMPLEMENTATION; AND REVIEW PLANS, FINDINGS, AND PROVIDE INPUT ON THEIR DISSEMINATION.

3.C.2. (U) COMMANDER, U.S. ARMY FORCES COMMAND (FORSCOM)

3.C.2.A. (U) ENSURE SENIOR COMMANDER, FORT STEWART, GA, PROVIDES AN INSTALLATION REPRESENTATIVE TO PLAN AND COORDINATE THIS EVALUATION WITH DPRR/OCCWI IAW PARAGRAPHS 3.B.3 AND 3.B.4.

3.C.2.B. (U) ENSURE SENIOR COMMANDER, FORT STEWART, GA, PROVIDES SUPPORT FOR PARTICIPATION IN AND EXECUTION OF THIS EVALUATION.

3.C.2.C. (U) ENSURE SENIOR COMMANDER, FORT BLISS, TX, PROVIDES AN INSTALLATION REPRESENTATIVE TO PLAN AND COORDINATE THIS EVALUATION WITH DPRR/OCCWI IAW PARAGRAPHS 3.B.3 AND 3.B.4.

3.C.2.D. (U) ENSURE SENIOR COMMANDER, FORT BLISS, TX, PROVIDES SUPPORT FOR PARTICIPATION IN AND EXECUTION OF THIS EVALUATION.

UNCLAS

3.C.3. (U) COMMANDER, U.S. ARMY TRAINING AND DOCTRINE (TRADOC)

3.C.3.A. (U) ENSURE SENIOR COMMANDER, FORT SILL, OK, PROVIDES AN INSTALLATION REPRESENTATIVE TO PLAN AND COORDINATE THIS EVALUATION WITH DPRR/OCCWI IAW PARAGRAPHS 3.B.3 AND 3.B.4.

3.C.3.B. (U) ENSURE SENIOR COMMANDER, FORT SILL, OK, PROVIDES SUPPORT FOR PARTICIPATION IN AND EXECUTION OF THIS EVALUATION.

3.C.3.C. (U) ENSURE SENIOR COMMANDER, FORT MOORE, GA, PROVIDES AN INSTALLATION REPRESENTATIVE TO PLAN AND COORDINATE THIS EVALUATION WITH DPRR/OCCWI IAW PARAGRAPHS 3.B.3 AND 3.B.4.

3.C.3.D. (U) ENSURE SENIOR COMMANDER, FORT MOORE, GA, PROVIDES SUPPORT FOR PARTICIPATION IN AND EXECUTION OF THIS EVALUATION.

3.D. (U) COORDINATING INSTRUCTIONS.

3.D.1. (U) INDIVIDUAL DECISIONS BY SOLDIERS TO PARTICIPATE IN SURVEYS AND INTERVIEWS IS VOLUNTARY. THE CHAIN OF COMMAND IS PROHIBITED FROM DIRECTING SOLDIERS TO PARTICIPATE IN SURVEYS AND INTERVIEWS (REF D).

4. (U) SUSTAINMENT.

4.A. (U) **FUNDING.** THIS EVALUATION IS FUNDED BY OCCWI THROUGH ITS CONTRACTS WITH NORC AT THE UNIVERSITY OF CHICAGO AND WITH THE INTEGRATED PREVENTION TECHNICAL ASSISTANCE CENTER THROUGH AN INTERAGENCY AGREEMENT WITH THE CENTERS FOR DISEASE CONTROL AND PREVENTION.

5. (U) COMMAND AND SIGNAL. THE POINTS OF CONTACT FOR THIS ORDER ARE THE FOLLOWING:

5.A. (U) COMMAND.

5.A.1. (U) DIRECT LIAISON AUTHORIZED BETWEEN INSTALLATION REPRESENTATIVES OUTLINED IN PARAGRAPH 3.B.3. AND DPRR/OCCWI (TO INCLUDE THE EVALUATION TEAM AT NORC AT THE UNIVERSITY OF CHICAGO).

5.B. (U) POINTS OF CONTACT.

5.B.1. (U) HQDA DCS, G-9 DPRR POC. DR. BRANTLEY JARVIS, INTEGRATED PREVENTION DIVISION, 202-815-5319, BRANTLEY.P.JARVIS.CIV@ARMY.MIL

5.B.2. (U) HQDA DCS, G-9 DPRR ALTERNATE POC. DR. MARJI DORAK, INTEGRATED PREVENTION DIVISION, 571-435-0012, MARJORIE.D.DORAK.CIV@ARMY.MIL

6. (U) EXPIRATION DATE OF THIS EXORD IS 31 DECEMBER 2025.

ATTACHMENTS:

ANNEX A - KEY EVALUATION SUPPORT ACTIVITIES FOR INSTALLATION REPRESENTATIVES

ANNEX B - DATA COLLECTIONS AND REQUIREMENTS

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UNCLAS

PAGE 7 OF 7

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